Altai State University
Institute of Digital Technologies, Electronics and Physics
Department of Computing Technique and Electronics

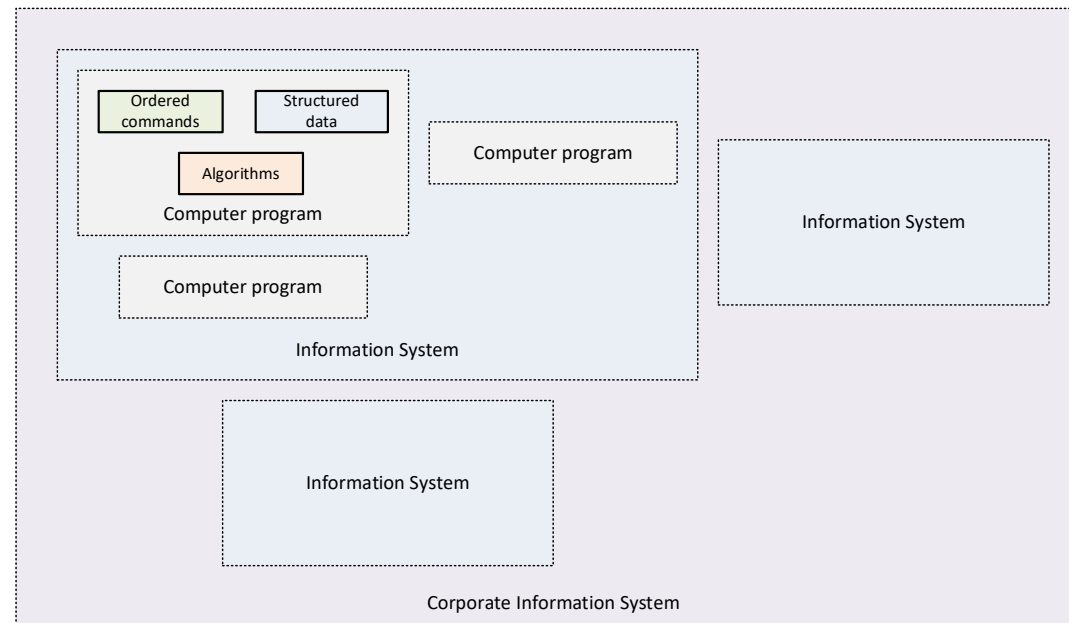# THE REHEARSAL METHODS OF ERP-SYSTEM IMPLEMENTATION

XV International conference on high-performance computing systems
and technologies in scientific research, automation of control and production
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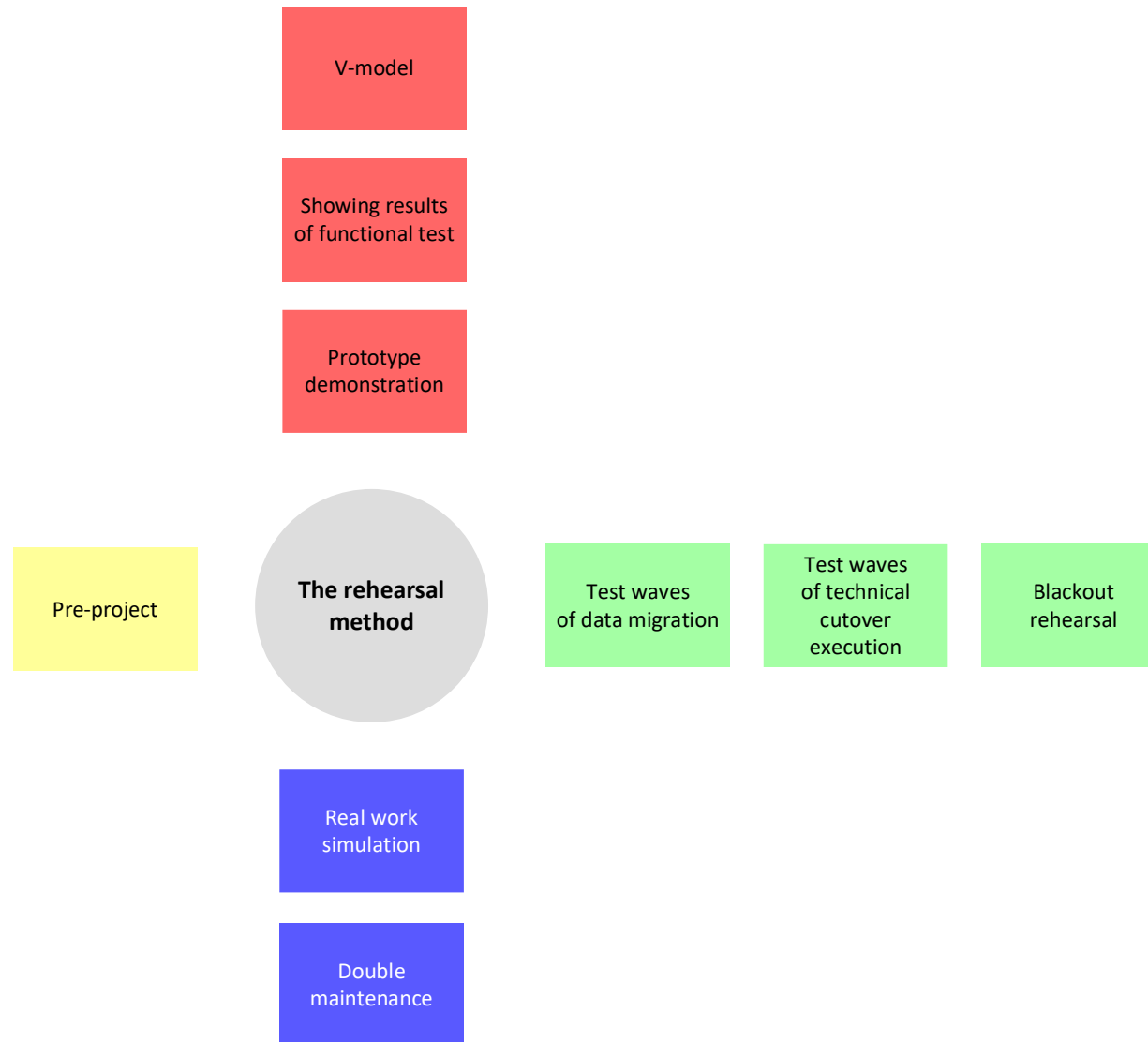# 1. Importance of modern corporate information systems

2. Problem statement

The purpose of this paper is to analyze methods and approaches that allow us to rehearse key project tasks, while minimizing the likelihood of unsuccessful go-live of ERP-system.
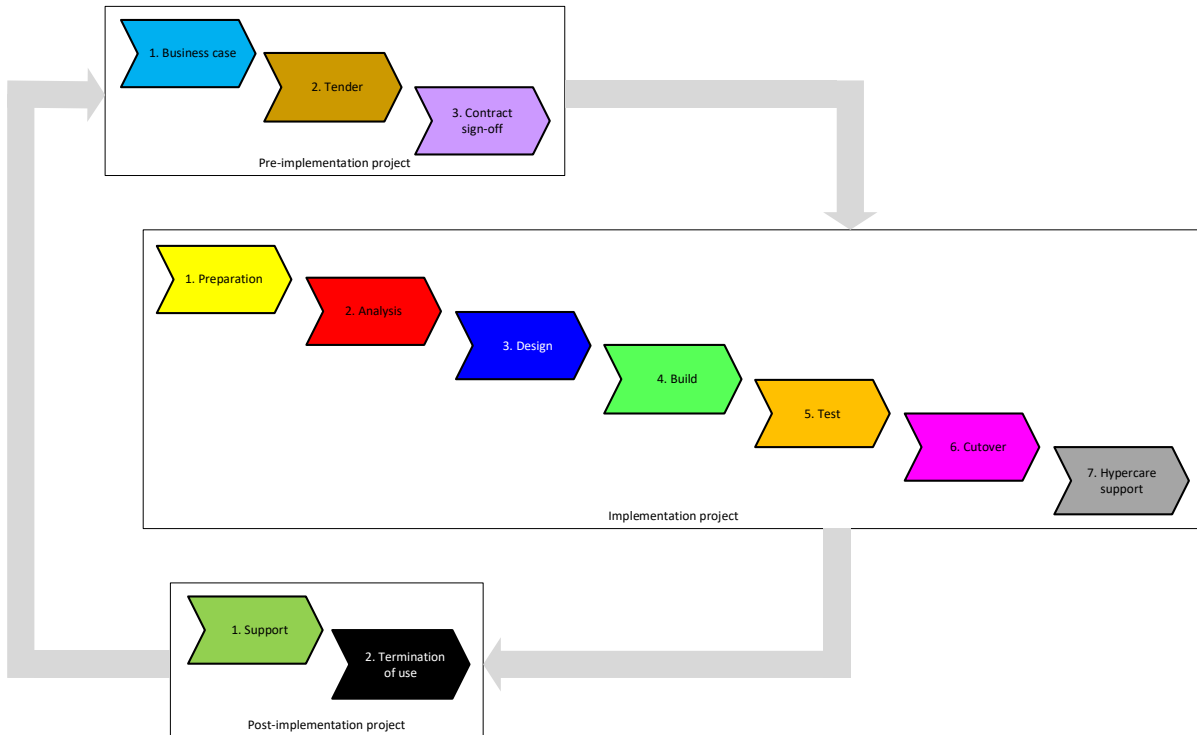
3. Terms and definitions

Definition. Rehearsal – a form of preparatory work aimed at repeating activities to improve collective interaction between persons and their subsequent execution.

4. The rehearsal methods

5. Pre-project of implementation

Task

- High level Fit/Gap-analysis
- Shaping TO-BE architecture
- Preparation project implementation plan
- Project cost calculation

Goal

- Rehearsal of project implementation

The way of rehearsal

6.1. Prototype demonstration

The way of rehearsal

Task

- Demonstration of software prototype to end and key users

Goal

- Rehearsal of work using a new IT-solution

6.2. Showing results of functional test

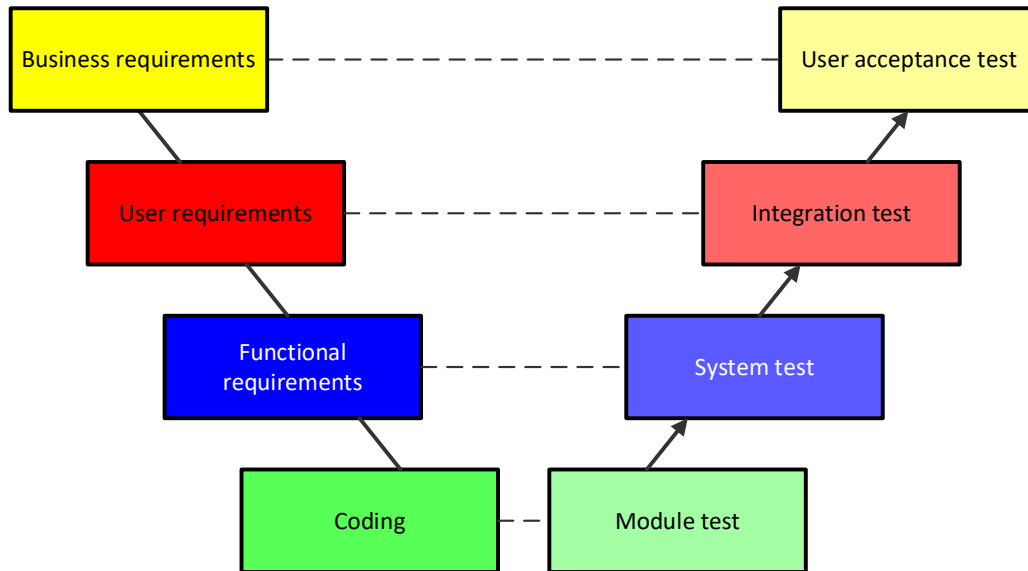

Task

- Demonstration of the most important software features to key and end users

Goal

- Rehearsal of work using a new IT-solution
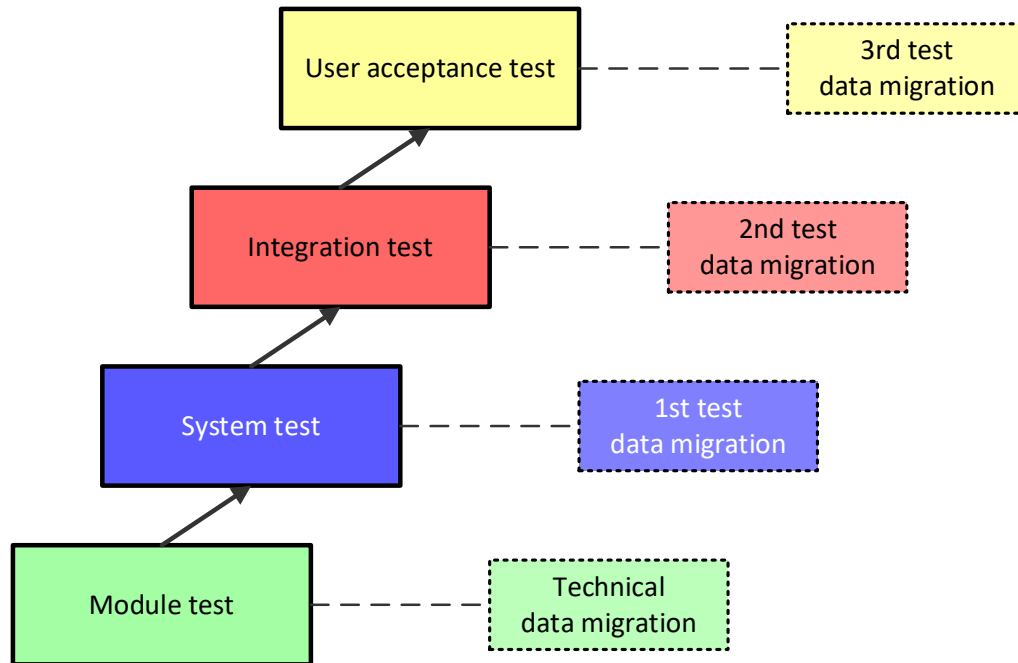
The way of rehearsal

6.3. V-model

Task

- Iterative testing of software product by different responsible: at first developers and technical specialists, than key and end users

Goal

- Rehearsal of work using a new IT-solution

The way of rehearsal

Business requirements

User acceptance test

User requirements

Integration test

Functional requirements

System test

Coding

Module test

7.1. Test waves of data migration

Task

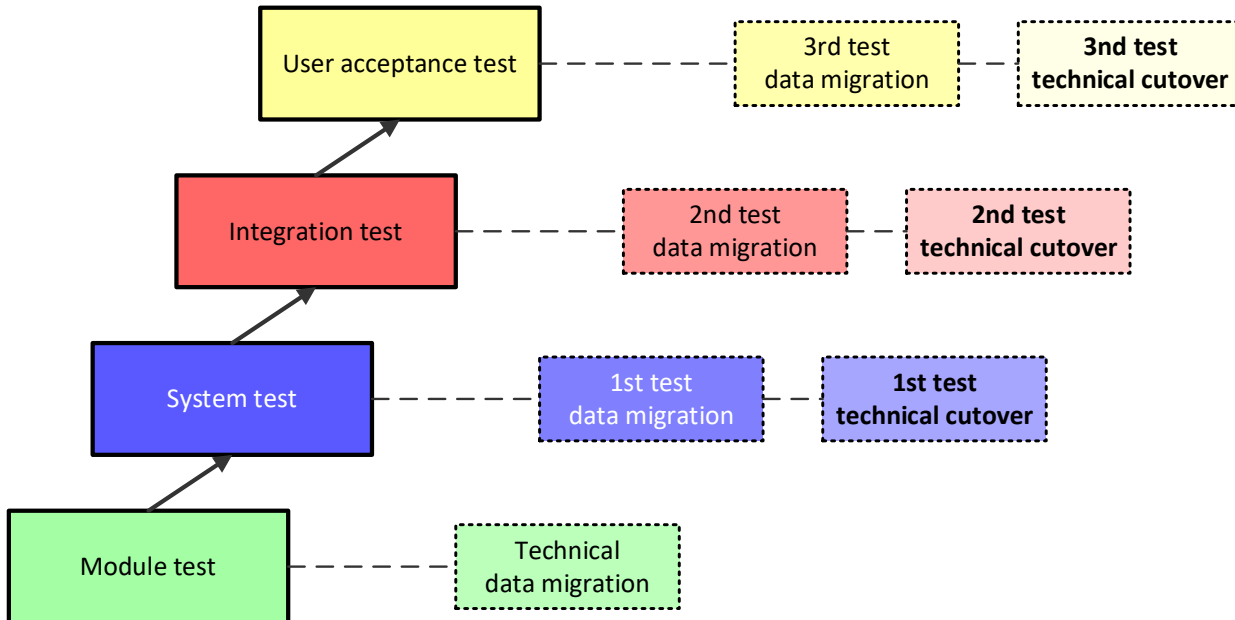- Iterative conducting of data migration: at first there are test cycles of data migration led by technical specialists, than key and end users will be involved

User acceptance test

3rd test data migration

Integration test

2nd test data migration

System test

1st test data migration

Module test

Technical data migration

Goal

- Rehearsal of IT-system preparation for Go-live
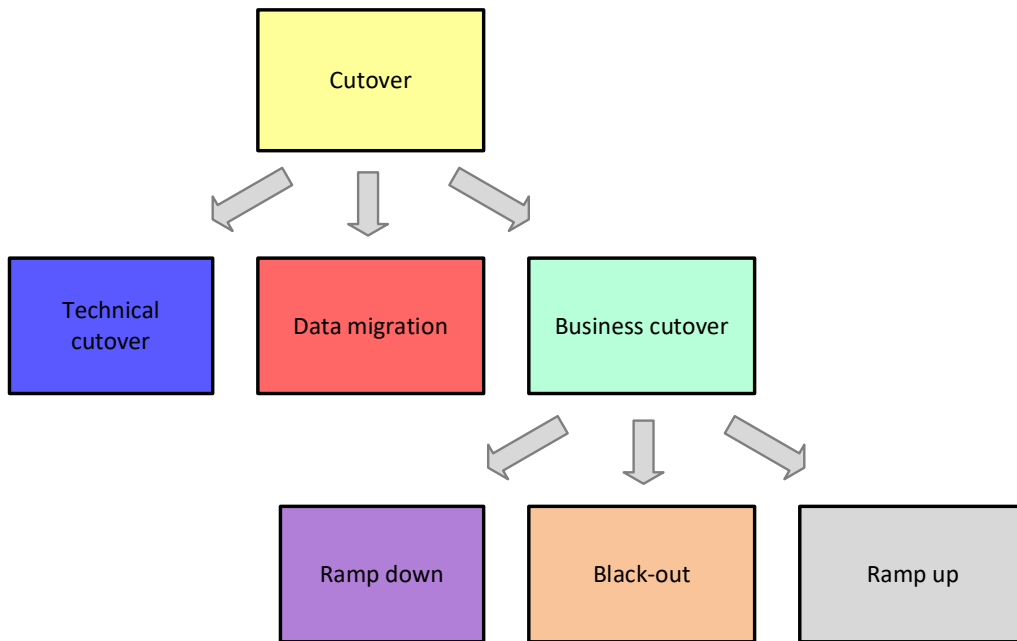
The way of rehearsal

Task

- Iterative technical preparation of IT-system. The test cycles are similar to data migration but only technical specialists are in charge

Goal

- Rehearsal of IT-system preparation for Go-live

The way of rehearsal

7.3. Blackout rehearsal

The way of rehearsal

- Simulation of ramp down, black out and ramp up activities to stop business transactions, prepare IT-system and continue business as usual in a new software product

Goal

- Rehearsal of IT-system preparation for Go-live

8.1. Real work simulation

The way of rehearsal
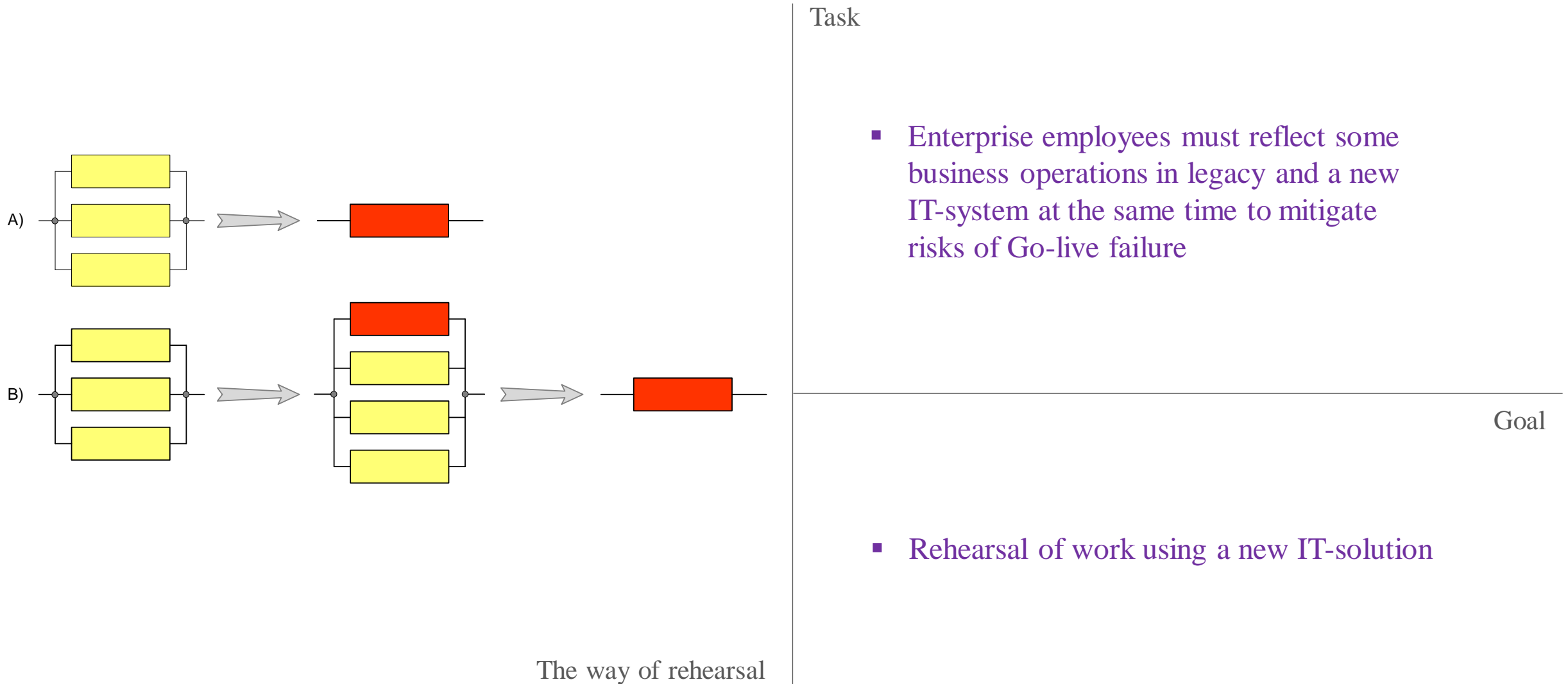
Task

- Simulation of business as usual in a new IT-solution for limited period of time

Goal

- Rehearsal of work using a new IT-solution

Task

- Enterprise employees must reflect some business operations in legacy and a new IT-system at the same time to mitigate risks of Go-live failure

Goal

- Rehearsal of work using a new IT-solution

The way of rehearsal

9. Conclusion

The method of rehearsal	The goal	Relevance to project (size of IT-project)		
		Small	Medium	Large
1 Pre-project of implementation	Rehearsal of project implementation	No	No	Yes
Test waves of data migration				
2 Test waves of technical cutover execution	Rehearsal of IT-system preparation for Go-live	No	Only data migration	Most
Blackout rehearsal				
Prototype demonstration				
Showing results of functional test				
3 V-model	Rehearsal of work using a new IT-solution	Only prototype	Mostly V-model	Most
Real work simulation				
Double maintenance				

Thank you!

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